

**LEISURE, CULTURE and TOURISM PORTFOLIO  
BUDGETS 2014/15 & 2015/16 ONWARDS**

ANNEXE 1A

**SUMMARY**

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
1,918,081	Sport and Recreation	1,599,640	1,695,110	<b>1,649,320</b>	1,455,470	1,489,040	1,498,820	1,510,220
3,177	Strategic Leisure	0	0	<b>0</b>	0	0	0	0
3,982	Cultural Management	0	0	<b>0</b>	0	0	0	0
1,339,633	Cultural Facilities	1,461,670	1,502,880	<b>1,395,850</b>	1,402,960	1,429,530	1,450,830	1,472,990
335,316	Tourism, Festival and Events	310,740	310,890	<b>312,420</b>	318,870	322,460	325,840	329,380
3,171,449	Markets and Market Hall	(283,660)	(298,760)	<b>(322,510)</b>	(326,790)	(330,070)	(334,840)	(338,100)
57,738	Coach Station	45,960	47,040	<b>49,370</b>	50,910	52,520	54,180	55,910
6,829,376	<b>TOTAL NET EXPENDITURE</b>	3,134,350	3,257,160	<b>3,084,450</b>	2,901,420	2,963,480	2,994,830	3,030,400
	LESS 2013/14 Carry Forwards (Leisure Centres: uniforms) sub-total		(7,000) 3,250,160					
	LESS 2014/15 Original		(3,134,350)	<b>(3,134,350)</b>	(3,134,350)	(3,134,350)	(3,134,350)	(3,134,350)
	Increased/(Decreased) Requirements		115,810	<b>(49,900)</b>	(232,930)	(170,870)	(139,520)	(103,950)
			3.7%	<b>-1.6%</b>	-7.4%	-5.5%	-4.5%	-3.3%

**LEISURE, CULTURE and TOURISM PORTFOLIO**

ANNEXE 1B

**CONTROLLABLE and NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA**

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
<b>CONTROLLABLE BUDGETS</b>								
1,217,065	Sport and Recreation	885,540	1,020,630	<b>1,012,630</b>	775,410	812,510	820,870	830,540
42,418	Strategic Leisure	0	0	<b>0</b>	0	0	0	0
36,765	Cultural Management	57,750	57,920	<b>59,570</b>	61,620	62,250	62,880	63,520
909,015	Cultural Facilities	1,021,680	984,540	<b>858,820</b>	897,890	923,450	943,630	964,600
287,555	Tourism, Festival and Events	255,250	261,320	<b>267,260</b>	273,300	276,620	279,690	282,890
(201,405)	Markets and Market Hall	(418,770)	(400,510)	<b>(417,120)</b>	(420,870)	(424,240)	(429,290)	(432,950)
29,343	Coach Station	17,330	24,600	<b>26,930</b>	28,430	30,010	31,650	33,350
2,320,756	<b>TOTAL NET EXPENDITURE</b>	<b>1,818,780</b>	<b>1,948,500</b>	<b>1,808,090</b>	<b>1,615,780</b>	<b>1,680,600</b>	<b>1,709,430</b>	<b>1,741,950</b>
<b>NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES</b>								
240,883	Sport and Recreation	250,620	213,400	<b>181,710</b>	184,820	186,040	187,480	189,240
62,475	Strategic Leisure	61,020	43,890	<b>41,290</b>	42,190	42,700	43,230	43,720
528	Cultural Management	530	4,340	<b>4,350</b>	4,450	4,470	4,520	4,570
162,305	Cultural Facilities	171,960	127,580	<b>121,410</b>	123,670	124,680	125,800	126,990
38,221	Tourism, Festival and Events	45,950	40,030	<b>35,620</b>	36,030	36,300	36,610	36,950
226,996	Markets and Market Hall	236,280	167,660	<b>166,010</b>	170,410	172,550	174,390	176,190
8,126	Coach Station	8,360	2,170	<b>2,170</b>	2,210	2,240	2,260	2,290
739,534	<b>TOTAL INTERNAL RECHARGES</b>	<b>774,720</b>	<b>599,070</b>	<b>552,560</b>	<b>563,780</b>	<b>568,980</b>	<b>574,290</b>	<b>579,950</b>
<b>NON-CONTROLLABLE BUDGETS - ASSET CHARGES</b>								
462,269	Sport and Recreation	463,480	463,290	<b>457,260</b>	497,550	492,820	492,820	492,820
287,936	Cultural Facilities	292,500	390,760	<b>415,620</b>	381,400	381,400	381,400	381,400
9,540	Tourism, Festival and Events	9,540	9,540	<b>9,540</b>	9,540	9,540	9,540	9,540
3,277,518	Markets and Market Hall	47,350	47,410	<b>46,760</b>	46,270	45,910	45,680	45,580
20,269	Coach Station	20,270	20,270	<b>20,270</b>	20,270	20,270	20,270	20,270
4,057,532	<b>TOTAL ASSET CHARGES</b>	<b>833,140</b>	<b>931,270</b>	<b>949,450</b>	<b>955,030</b>	<b>949,940</b>	<b>949,710</b>	<b>949,610</b>
<b>NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGEABLE INCOME</b>								
(2,136)	Sport and Recreation	0	(2,210)	<b>(2,280)</b>	(2,310)	(2,330)	(2,350)	(2,380)
(101,716)	Strategic Leisure	(61,020)	(43,890)	<b>(41,290)</b>	(42,190)	(42,700)	(43,230)	(43,720)
(33,311)	Cultural Management	(58,280)	(62,260)	<b>(63,920)</b>	(66,070)	(66,720)	(67,400)	(68,090)
(19,623)	Cultural Facilities	(24,470)	0	<b>0</b>	0	0	0	0
(131,660)	Markets and Market Hall	(148,520)	(113,320)	<b>(118,160)</b>	(122,600)	(124,290)	(125,620)	(126,920)
(288,446)	<b>TOTAL RECHARGEABLE INCOME</b>	<b>(292,290)</b>	<b>(221,680)</b>	<b>(225,650)</b>	<b>(233,170)</b>	<b>(236,040)</b>	<b>(238,600)</b>	<b>(241,110)</b>
<b>TOTAL BUDGETS</b>								
1,918,081	Sport and Recreation	1,599,640	1,695,110	<b>1,649,320</b>	1,455,470	1,489,040	1,498,820	1,510,220
3,177	Strategic Leisure	0	0	<b>0</b>	0	0	0	0
3,982	Cultural Management	0	0	<b>0</b>	0	0	0	0
1,339,633	Cultural Facilities	1,461,670	1,502,880	<b>1,395,850</b>	1,402,960	1,429,530	1,450,830	1,472,990
335,316	Tourism, Festival and Events	310,740	310,890	<b>312,420</b>	318,870	322,460	325,840	329,380
3,171,449	Markets and Market Hall	(283,660)	(298,760)	<b>(322,510)</b>	(326,790)	(330,070)	(334,840)	(338,100)
57,738	Coach Station	45,960	47,040	<b>49,370</b>	50,910	52,520	54,180	55,910
6,829,376	<b>TOTAL BUDGETS</b>	<b>3,134,350</b>	<b>3,257,160</b>	<b>3,084,450</b>	<b>2,901,420</b>	<b>2,963,480</b>	<b>2,994,830</b>	<b>3,030,400</b>

**LEISURE, CULTURE and TOURISM PORTFOLIO**

**ANNEXE 2**

2013/14 Actual £	Programme Area	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
<b>PROGRAMME AREA - SPORT and RECREATION</b>								
<b>Queen's Park Sports Centre - Cost Centres 0502/0932/0934/0940/0941/0943</b>								
884,111	Employee Expenses	774,480	835,980	<b>850,240</b>	870,610	879,810	889,160	898,600
554,536	Premises Related Expenses	545,590	549,130	<b>588,430</b>	452,570	471,150	490,910	511,920
1,329	Transport Related Expenses	1,350	750	<b>760</b>	760	770	780	790
299,095	Supplies and Services	333,190	342,120	<b>345,690</b>	346,750	379,840	383,010	386,250
70,625	Contracted Services	55,910	57,460	<b>61,600</b>	62,210	62,830	63,460	64,100
(1,070,168)	Controllable Income	(1,095,690)	(1,185,000)	<b>(1,220,150)</b>	(1,346,650)	(1,380,700)	(1,415,720)	(1,451,750)
739,528	<b>Net Controllable</b>	614,830	600,440	<b>626,570</b>	386,250	413,700	411,600	409,910
108,394	Central and Departmental Support	115,400	99,830	<b>85,620</b>	86,960	87,540	88,080	88,910
245,869	Asset Charges	245,870	245,870	<b>245,870</b>	280,490	275,760	275,760	275,760
(2,136)	Rechargeable Income	0	(2,210)	<b>(2,280)</b>	(2,310)	(2,330)	(2,350)	(2,380)
1,091,655	<b>NET</b>	976,100	943,930	<b>955,780</b>	751,390	774,670	773,090	772,200
<b>Staveley Healthy Living Centre - Cost Centres 0505/0506/0507/0509/0950</b>								
669,452	Employee Expenses	596,040	666,280	<b>691,990</b>	712,210	719,960	727,820	735,760
358,073	Premises Related Expenses	380,120	368,220	<b>383,700</b>	399,990	417,260	435,610	455,100
2,533	Transport Related Expenses	2,200	1,500	<b>1,520</b>	1,530	1,540	1,560	1,580
324,604	Supplies and Services	328,010	343,740	<b>344,320</b>	343,390	344,560	345,740	346,940
57,287	Contracted Services	44,750	45,740	<b>49,060</b>	49,550	50,050	50,540	51,050
(1,127,673)	Controllable Income	(1,121,810)	(1,103,440)	<b>(1,134,940)</b>	(1,153,580)	(1,170,880)	(1,188,570)	(1,206,620)
284,276	<b>Net Controllable</b>	229,310	322,040	<b>335,650</b>	353,090	362,490	372,700	383,810
90,557	Central and Departmental Support	95,950	92,530	<b>79,210</b>	80,460	80,950	81,680	82,440
216,400	Asset Charges	217,610	217,420	<b>211,390</b>	217,060	217,060	217,060	217,060
591,233	<b>NET</b>	542,870	631,990	<b>626,250</b>	650,610	660,500	671,440	683,310
<b>Sports Development/Health Development - Cost Centres 0565/0206</b>								
6,855	Employee Expenses	15,400	10,930	<b>23,910</b>	24,570	24,820	25,070	25,310
0	Premises Related Expenses	0	200	<b>200</b>	200	200	200	200
79	Transport Related Expenses	0	50	<b>200</b>	200	200	200	210
18,063	Supplies and Services	19,100	19,880	<b>20,100</b>	20,100	20,100	20,100	20,100
(747)	Controllable Income	0	(7,340)	<b>(9,000)</b>	(9,000)	(9,000)	(9,000)	(9,000)
24,250	<b>Net Controllable</b>	34,500	23,720	<b>35,410</b>	36,070	36,320	36,570	36,820
3,058	Central and Departmental Support	2,630	2,380	<b>2,210</b>	2,250	2,260	2,280	2,310
27,308	<b>NET</b>	37,130	26,100	<b>37,620</b>	38,320	38,580	38,850	39,130
<b>Leisure Legacy project - Cost Centre 1440</b>								
7,548	Employee Expenses	6,900	4,430	<b>0</b>	0	0	0	0
171,463	Supplies and Services	0	70,000	<b>15,000</b>	0	0	0	0
(10,000)	Controllable Income	0	0	<b>0</b>	0	0	0	0
169,011	<b>Net Controllable</b>	6,900	74,430	<b>15,000</b>	0	0	0	0
38,874	Central and Departmental Support	36,640	18,660	<b>14,670</b>	15,150	15,290	15,440	15,580
207,885	<b>NET</b>	43,540	93,090	<b>29,670</b>	15,150	15,290	15,440	15,580
1,918,081	<b>TOTAL SPORT AND RECREATION</b>	1,599,640	1,695,110	<b>1,649,320</b>	1,455,470	1,489,040	1,498,820	1,510,220
<b>PROGRAMME AREA - STRATEGIC LEISURE</b>								
<b>Strategic Leisure - Cost Centre 0562</b>								
40,081	Employee Expenses	0	0	<b>0</b>	0	0	0	0
1,098	Transport Related Expenses	0	0	<b>0</b>	0	0	0	0
1,239	Supplies and Services	0	0	<b>0</b>	0	0	0	0
42,418	<b>Net Controllable</b>	0	0	<b>0</b>	0	0	0	0
62,475	Central and Departmental Support	61,020	43,890	<b>41,290</b>	42,190	42,700	43,230	43,720
(101,716)	Rechargeable Income	(61,020)	(43,890)	<b>(41,290)</b>	(42,190)	(42,700)	(43,230)	(43,720)
3,177	<b>TOTAL STRATEGIC LEISURE</b>	0	0	<b>0</b>	0	0	0	0
<b>PROGRAMME AREA - CULTURAL MANAGEMENT</b>								
<b>Cultural and Visitor Services Manager - Cost Centre 0530</b>								
36,668	Employee Expenses	57,250	57,720	<b>59,370</b>	61,420	62,050	62,680	63,320
97	Supplies and Services	500	200	<b>200</b>	200	200	200	200
36,765	<b>Net Controllable</b>	57,750	57,920	<b>59,570</b>	61,620	62,250	62,880	63,520
528	Central and Departmental Support	530	4,340	<b>4,350</b>	4,450	4,470	4,520	4,570
(33,311)	Rechargeable Income	(58,280)	(62,260)	<b>(63,920)</b>	(66,070)	(66,720)	(67,400)	(68,090)
3,982	<b>TOTAL CULTURAL MANAGEMENT</b>	0	0	<b>0</b>	0	0	0	0

**LEISURE, CULTURE and TOURISM PORTFOLIO**

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
<b>PROGRAMME AREA - CULTURAL FACILITIES</b>								
<b><u>Revolution House/Museum - Cost Centres 0535/0536/0537</u></b>								
135,474	Employee Expenses	124,990	161,800	107,960	110,820	111,950	113,090	114,250
74,906	Premises Related Expenses	78,450	76,660	78,050	79,360	80,780	82,210	83,750
(67)	Transport Related Expenses	920	220	220	220	220	220	220
85,010	Supplies and Services	31,580	25,330	26,730	26,960	32,200	32,450	32,710
7,254	Contracted Services	7,290	7,470	8,040	8,120	8,200	8,280	8,360
(71,249)	Controllable Income	(10,330)	(10,330)	(10,330)	(10,330)	(10,330)	(10,330)	(10,330)
231,328	<b>Net Controllable</b>	232,900	261,150	210,670	215,150	223,020	225,920	228,960
41,095	Central and Departmental Support	45,210	36,610	31,170	31,890	32,180	32,500	32,830
45,645	Asset Charges	45,640	71,220	71,220	67,520	67,520	67,520	67,520
318,068	<b>NET</b>	323,750	368,980	313,060	314,560	322,720	325,940	329,310
<b><u>Winding Wheel - Cost Centres 0539/0540/0947</u></b>								
407,730	Employee Expenses	362,710	329,730	368,980	376,800	381,120	384,960	388,820
135,045	Premises Related Expenses	138,990	136,790	144,260	148,810	153,680	158,850	164,370
865	Transport Related Expenses	2,160	850	850	860	860	860	870
463,267	Supplies and Services	439,730	438,990	464,810	464,920	465,030	465,140	465,250
26,237	Contracted Services	26,010	26,940	29,020	29,300	29,600	29,900	30,200
(709,769)	Controllable Income	(573,280)	(573,280)	(695,710)	(695,710)	(695,710)	(695,710)	(695,710)
323,375	<b>Net Controllable</b>	396,320	360,020	312,210	324,980	334,580	344,000	353,800
49,044	Central and Departmental Support	48,540	41,340	40,940	41,650	41,950	42,290	42,650
123,024	Asset Charges	123,760	123,020	139,720	109,200	109,200	109,200	109,200
(19,623)	Rechargeable Income	(24,470)	0	0	0	0	0	0
475,820	<b>NET</b>	544,150	524,380	492,870	475,830	485,730	495,490	505,650
<b><u>Arts Development - Cost Centre 0542</u></b>								
28,554	Employee Expenses	28,260	16,750	16,910	17,340	17,520	17,700	17,880
41	Transport Related Expenses	200	0	0	0	0	0	0
21,841	Supplies and Services	30,410	20,410	20,410	20,410	20,410	20,410	20,410
50,436	<b>Net Controllable</b>	58,870	37,160	37,320	37,750	37,930	38,110	38,290
6,629	Central and Departmental Support	6,630	1,020	900	900	910	910	920
57,065	<b>NET</b>	65,500	38,180	38,220	38,650	38,840	39,020	39,210
<b><u>Grant Aid - Community Facilities - Cost Centre 0557</u></b>								
3,384	Supplies and Services	3,750	0	0	0	0	0	0
<b><u>Swanwick Memorial Hall - Cost Centre 0552</u></b>								
2,485	Premises Related Expenses	2,510	2,470	2,490	2,500	2,510	2,520	2,530
102	Supplies and Services	0	0	0	0	0	0	0
2,587	<b>Net Controllable</b>	2,510	2,470	2,490	2,500	2,510	2,520	2,530
4,919	Asset Charges	4,920	4,920	4,920	4,920	4,920	4,920	4,920
7,506	<b>NET</b>	7,430	7,390	7,410	7,420	7,430	7,440	7,450
<b><u>Hasland Village Hall - Cost Centre 0553</u></b>								
13,708	Employee Expenses	19,200	32,470	32,500	33,120	33,460	33,800	34,150
23,434	Premises Related Expenses	28,780	28,060	28,520	29,250	30,000	30,810	31,650
24,611	Supplies and Services	5,580	2,690	2,680	2,680	2,680	2,680	2,680
1,679	Contracted Services	1,730	1,840	1,980	2,000	2,020	2,040	2,060
(45,978)	Controllable Income	(16,380)	(16,380)	(16,380)	(16,380)	(16,380)	(16,380)	(16,380)
17,454	<b>Net Controllable</b>	38,910	48,680	49,300	50,670	51,780	52,950	54,160
9,039	Central and Departmental Support	11,510	1,060	1,060	1,090	1,110	1,120	1,120
5,188	Asset Charges	8,520	8,710	8,710	8,710	8,710	8,710	8,710
31,681	<b>NET</b>	58,940	58,450	59,070	60,470	61,600	62,780	63,990
<b><u>Rest Rooms - Cost Centre 0554</u></b>								
28,934	Premises Related Expenses	29,180	29,180	29,250	29,300	29,360	29,430	29,490
(20)	Supplies and Services	0	0	0	0	0	0	0
28,914	<b>Net Controllable</b>	29,180	29,180	29,250	29,300	29,360	29,430	29,490
3,046	Central and Departmental Support	1,820	4,420	4,430	4,560	4,610	4,660	4,700
17,746	Asset Charges	18,250	18,780	18,780	18,780	18,780	18,780	18,780
49,706	<b>NET</b>	49,250	52,380	52,460	52,640	52,750	52,870	52,970

## LEISURE, CULTURE and TOURISM PORTFOLIO

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
<b>Market Hall Assembly Rooms - Cost Centre 0582</b>								
3,259	Employee Expenses	3,840	19,280	19,700	20,090	20,310	20,540	20,770
35,208	Supplies and Services	47,770	52,420	52,370	52,370	52,370	52,370	52,370
(5,935)	Controllable Income	(12,600)	(18,700)	(18,700)	(18,700)	(18,700)	(18,700)	(18,700)
32,532	<b>Net Controllable</b>	39,010	53,000	53,370	53,760	53,980	54,210	54,440
9,017	Central and Departmental Support	11,260	4,350	4,310	4,410	4,470	4,500	4,560
41,549	<b>NET</b>	50,270	57,350	57,680	58,170	58,450	58,710	59,000
<b>Pomegranate Theatre - Cost Centres 1200/1210/1230</b>								
361,141	Employee Expenses	303,950	292,630	322,940	329,790	333,420	336,570	339,780
85,256	Premises Related Expenses	86,120	84,790	89,380	91,870	94,520	97,340	100,330
420	Transport Related Expenses	860	50	50	50	50	50	50
591,188	Supplies and Services	417,880	507,960	556,300	566,360	566,420	566,480	566,550
15,137	Contracted Services	15,040	15,670	16,880	17,050	17,220	17,390	17,560
(834,137)	Controllable Income	(603,620)	(708,220)	(821,340)	(821,340)	(821,340)	(821,340)	(821,340)
219,005	<b>Net Controllable</b>	220,230	192,880	164,210	183,780	190,290	196,490	202,930
44,435	Central and Departmental Support	46,990	38,780	38,600	39,170	39,450	39,820	40,210
91,414	Asset Charges	91,410	164,110	172,270	172,270	172,270	172,270	172,270
354,854	<b>NET</b>	358,630	395,770	375,080	395,220	402,010	408,580	415,410
1,339,633	<b>TOTAL CULTURAL FACILITIES</b>	1,461,670	1,502,880	1,395,850	1,402,960	1,429,530	1,450,830	1,472,990
<b>PROGRAMME AREA - TOURISM, FESTIVAL and EVENTS</b>								
<b>Tourism Publicity - Cost Centre 0520</b>								
10,750	Employee Expenses	7,760	20,140	33,570	34,940	35,620	35,980	36,340
56	Transport Related Expenses	0	0	0	0	0	0	0
41,502	Supplies and Services	39,250	41,070	40,020	40,020	40,020	40,020	40,020
(3,492)	Controllable Income	0	0	0	0	0	0	0
48,816	<b>Net Controllable</b>	47,010	61,210	73,590	74,960	75,640	76,000	76,360
7,773	Central and Departmental Support	13,530	6,820	6,840	7,060	7,120	7,190	7,260
56,589	<b>NET</b>	60,540	68,030	80,430	82,020	82,760	83,190	83,620
<b>Visitor Information Centre - Cost Centre 0534</b>								
143,732	Employee Expenses	123,580	122,910	115,040	118,290	119,480	120,660	121,870
32,436	Premises Related Expenses	34,680	33,960	34,970	36,030	37,130	38,280	39,500
346	Transport Related Expenses	500	450	450	450	450	460	460
27,053	Supplies and Services	28,950	28,100	28,300	28,330	28,360	28,390	28,420
8,664	Contracted Services	8,750	8,970	9,660	9,760	9,850	9,950	10,050
(57,145)	Controllable Income	(54,670)	(59,710)	(56,310)	(56,310)	(56,310)	(56,310)	(56,310)
155,086	<b>Net Controllable</b>	141,790	134,680	132,110	136,550	138,960	141,430	143,990
26,877	Central and Departmental Support	28,730	29,390	24,740	25,050	25,220	25,430	25,660
9,540	Asset Charges	9,540	9,540	9,540	9,540	9,540	9,540	9,540
191,503	<b>NET</b>	180,060	173,610	166,390	171,140	173,720	176,400	179,190
<b>Arts and Market Festival/Chesterfield Marathon - Cost Centres 0527/0528</b>								
10,665	Supplies and Services	12,180	13,720	11,720	11,720	11,720	11,720	11,720
0	Contracted Services	0	1,800	1,800	1,820	1,840	1,850	1,870
(2,265)	Controllable Income	(2,250)	0	0	0	0	0	0
8,400	<b>Net Controllable</b>	9,930	15,520	13,520	13,540	13,560	13,570	13,590
357	Central and Departmental Support	390	380	390	390	400	400	400
8,757	<b>NET</b>	10,320	15,900	13,910	13,930	13,960	13,970	13,990
<b>Illuminations/Entertainments/Fireworks - Cost Centres 0543/0544/0545/0548</b>								
2,301	Premises Related Expenses	3,400	2,400	2,580	2,780	2,980	3,200	3,450
75,892	Supplies and Services	66,330	59,970	57,920	57,930	57,940	57,950	57,960
(2,940)	Controllable Income	(13,210)	(12,460)	(12,460)	(12,460)	(12,460)	(12,460)	(12,460)
75,253	<b>Net Controllable</b>	56,520	49,910	48,040	48,250	48,460	48,690	48,950
3,214	Central and Departmental Support	3,300	3,440	3,650	3,530	3,560	3,590	3,630
78,467	<b>NET</b>	59,820	53,350	51,690	51,780	52,020	52,280	52,580
335,316	<b>TOTAL TOURISM, FESTIVAL and EVENTS</b>	310,740	310,890	312,420	318,870	322,460	325,840	329,380

## LEISURE, CULTURE and TOURISM PORTFOLIO

2013/14 Actual £	Programme Area	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20
		Original £	Probable £	Original £	Original £	Original £	Original £	Original £
<b>PROGRAMME AREA - MARKETS and MARKET HALL</b>								
<b><u>Chesterfield Open Market - Cost Centre 0100</u></b>								
148,671	Employee Expenses	151,430	157,690	164,310	167,770	170,490	172,230	173,990
187,620	Premises Related Expenses	193,290	204,850	203,920	207,670	211,580	215,620	219,810
2,958	Transport Related Expenses	2,810	2,810	2,810	2,820	2,830	2,840	2,860
37,855	Supplies and Services	35,190	35,380	35,350	35,360	35,370	35,380	35,390
8,188	Contracted Services	8,270	8,270	8,350	8,430	8,510	8,600	8,690
(600,694)	Controllable Income	(642,210)	(611,710)	(628,370)	(646,830)	(665,040)	(685,040)	(704,350)
(215,402)	<b>Net Controllable</b>	(251,220)	(202,710)	(213,630)	(224,780)	(236,260)	(250,370)	(263,610)
79,814	Central and Departmental Support	80,510	51,120	49,010	50,690	51,570	52,120	52,670
47,390	Asset Charges	46,520	46,520	45,870	45,380	45,020	44,790	44,690
(88,198)	<b>NET</b>	(124,190)	(105,070)	(118,750)	(128,710)	(139,670)	(153,460)	(166,250)
<b><u>Staveley Open Market - Cost Centre 0101</u></b>								
3,846	Premises Related Expenses	3,830	4,130	4,260	4,420	4,590	4,760	4,950
3,500	Supplies and Services	3,000	3,000	2,000	1,000	0	0	0
(284)	Controllable Income	(370)	(380)	(280)	(290)	(300)	(310)	(320)
7,062	<b>Net Controllable</b>	6,460	6,750	5,980	5,130	4,290	4,450	4,630
326	Asset Charges	830	890	890	890	890	890	890
7,388	<b>NET</b>	7,290	7,640	6,870	6,020	5,180	5,340	5,520
<b><u>Speciality Markets and Car Boot - Cost Centres 0105/0107</u></b>								
406	Employee Expenses	120	440	450	460	460	470	470
0	Premises Related Expenses	240	0	0	0	0	0	0
6,615	Supplies and Services	6,940	6,640	6,640	6,640	6,640	6,640	6,640
(24,425)	Controllable Income	(29,170)	(26,710)	(27,510)	(28,330)	(29,180)	(30,050)	(30,950)
(17,404)	<b>Net Controllable</b>	(21,870)	(19,630)	(20,420)	(21,230)	(22,080)	(22,940)	(23,840)
9,510	Central and Departmental Support	11,910	9,870	11,270	11,710	11,850	11,980	12,100
(7,894)	<b>NET</b>	(9,960)	(9,760)	(9,150)	(9,520)	(10,230)	(10,960)	(11,740)
<b><u>Market Hall - Cost Centre 0102</u></b>								
62,650	Employee Expenses	71,420	71,870	76,720	79,350	80,140	80,930	81,750
98,217	Premises Related Expenses	186,500	168,480	175,500	182,200	189,340	196,930	205,020
10,077	Supplies and Services	5,860	10,470	10,600	10,710	10,820	10,930	11,040
19,746	Contracted Services	34,570	35,510	37,670	38,040	38,420	38,800	39,180
(258,134)	Controllable Income	(547,140)	(540,660)	(566,020)	(570,430)	(570,430)	(570,430)	(570,430)
(67,444)	<b>Net Controllable</b>	(248,790)	(254,330)	(265,530)	(260,130)	(251,710)	(242,840)	(233,440)
92,140	Central and Departmental Support	92,040	62,760	64,060	65,550	66,350	67,090	67,810
3,229,802	Asset Charges	0	0	0	0	0	0	0
3,254,498	<b>NET</b>	(156,750)	(191,570)	(201,470)	(194,580)	(185,360)	(175,750)	(165,630)
<b><u>Markets Administration - Cost Centre 0104</u></b>								
85,511	Employee Expenses	91,790	61,790	70,430	73,960	75,210	75,970	76,740
2,772	Premises Related Expenses	2,860	5,740	4,170	4,300	4,430	4,560	4,690
102	Transport Related Expenses	0	0	0	0	0	0	0
3,398	Supplies and Services	2,000	1,880	1,880	1,880	1,880	1,880	1,880
91,783	<b>Net Controllable</b>	96,650	69,410	76,480	80,140	81,520	82,410	83,310
45,532	Central and Departmental Support	51,820	43,910	41,670	42,460	42,780	43,200	43,610
(131,660)	Rechargeable Income	(148,520)	(113,320)	(118,160)	(122,600)	(124,290)	(125,620)	(126,920)
5,655	<b>NET</b>	(50)	0	(10)	0	10	(10)	0
3,171,449	<b>TOTAL MARKETS and MARKET HALL</b>	(283,660)	(298,760)	(322,510)	(326,790)	(330,070)	(334,840)	(338,100)
<b>PROGRAMME AREA - COACH STATION</b>								
<b><u>Coach Station - Cost Centre 0085</u></b>								
36,699	Premises Related Expenses	37,600	37,960	39,020	40,100	41,240	42,450	43,710
7,264	Supplies and Services	7,340	7,790	8,000	8,220	8,450	8,680	8,910
20,510	Contracted Services	18,890	19,350	20,410	20,610	20,820	21,020	21,230
(35,130)	Controllable Income	(46,500)	(40,500)	(40,500)	(40,500)	(40,500)	(40,500)	(40,500)
29,343	<b>Net Controllable</b>	17,330	24,600	26,930	28,430	30,010	31,650	33,350
8,126	Central and Departmental Support	8,360	2,170	2,170	2,210	2,240	2,260	2,290
20,269	Asset Charges	20,270	20,270	20,270	20,270	20,270	20,270	20,270
57,738	<b>TOTAL COACH STATION</b>	45,960	47,040	49,370	50,910	52,520	54,180	55,910

**LEISURE, CULTURE and TOURISM PORTFOLIO  
BUDGETS 2014/15 & 2015/16 ONWARDS**

ANNEXE 3

**SUBJECTIVE ANALYSIS**

2013/14 Actual £	Description	2014/15		2015/16 Original £	2016/17 Original £	2017/18 Original £	2018/19 Original £	2019/20 Original £
		Original £	Probable £					
	<u>Expenditure</u>							
3,046,302	Employee Expenses	2,739,120	2,862,840	<b>2,955,020</b>	3,031,540	3,065,820	3,097,630	3,129,800
453,591	Premises Repairs and Maintenance	468,390	480,640	<b>480,640</b>	428,010	428,010	428,010	428,010
591,315	Energy and Water	675,300	645,850	<b>710,500</b>	649,850	692,820	738,860	788,260
395,904	Rent and Rates	412,400	414,860	<b>420,390</b>	432,980	445,980	459,360	473,130
131,161	Refuse Charges	133,630	140,490	<b>140,810</b>	142,790	144,820	146,900	149,040
54,589	Other (mainly Insurance)	62,420	51,180	<b>56,360</b>	57,720	59,120	60,550	62,030
9,759	Transport Expenses	11,000	6,680	<b>6,860</b>	6,890	6,920	6,970	7,040
	<u>Supplies &amp; Services</u>							
389,006	Equipment and Materials	331,570	343,930	<b>357,830</b>	359,500	361,210	362,970	364,780
621,265	Professional Serv/Coaching Fees	488,830	538,880	<b>504,700</b>	487,250	488,890	491,540	494,250
831,223	Artistes' Fees	641,170	716,220	<b>808,150</b>	808,150	808,150	808,150	808,150
166,491	Advertising and Publicity	196,270	197,530	<b>177,760</b>	177,760	177,760	177,760	177,760
97,090	Provisions	97,340	90,980	<b>91,190</b>	101,410	136,630	136,870	137,100
58,905	Special Projects	0	0	<b>0</b>	0	0	0	0
98,993	Other	109,360	144,220	<b>111,410</b>	111,880	112,370	112,880	113,400
235,328	Contracted Services	221,210	229,020	<b>244,470</b>	246,890	249,360	251,830	254,350
739,534	Central and Departmental Support	774,720	599,070	<b>552,560</b>	563,780	568,980	574,290	579,950
4,057,532	Asset Charges	833,140	931,270	<b>949,450</b>	955,030	949,940	949,710	949,610
11,977,988	<b>TOTAL EXPENDITURE</b>	8,195,870	8,393,660	<b>8,568,100</b>	8,561,430	8,696,780	8,804,280	8,916,660
	<u>Income</u>							
(96,595)	Government Grants applied	0	0	<b>0</b>	0	0	0	0
(143,322)	Contributions from Other Local Authorities	(127,630)	(121,380)	<b>(101,890)</b>	(101,890)	(101,890)	(101,890)	(101,890)
(468,582)	Sales	(422,220)	(432,470)	<b>(494,640)</b>	(497,980)	(501,420)	(504,960)	(508,620)
(3,107,270)	Fees & Charges	(2,996,150)	(3,153,520)	<b>(3,376,140)</b>	(3,420,930)	(3,466,080)	(3,512,910)	(3,560,410)
(917,025)	Rents	(1,088,520)	(1,082,760)	<b>(1,144,590)</b>	(1,174,740)	(1,193,800)	(1,213,420)	(1,233,630)
(127,372)	Other Income	(134,710)	(124,690)	<b>(140,740)</b>	(231,300)	(234,070)	(237,670)	(240,600)
(286,878)	Recharges General Fund	(291,350)	(221,000)	<b>(225,010)</b>	(232,520)	(235,380)	(237,930)	(240,440)
(1,568)	HRA	(940)	(680)	<b>(640)</b>	(650)	(660)	(670)	(670)
(5,148,612)	<b>TOTAL INCOME</b>	(5,061,520)	(5,136,500)	<b>(5,483,650)</b>	(5,660,010)	(5,733,300)	(5,809,450)	(5,886,260)
6,829,376	<b>NET EXPENDITURE</b>	3,134,350	3,257,160	<b>3,084,450</b>	2,901,420	2,963,480	2,994,830	3,030,400

**LEISURE, CULTURE and TOURISM PORTFOLIO**  
**BUDGET VARIANCES - ORIGINAL TO PROBABLE 2014/15**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<b><u>Sport &amp; Recreation</u></b>		
Queen's Park Sports Centre Employees, corr. to base	61,500	
QPSC Energy/Water/NNDR	710	
QPSC General Repairs/Cleaning Materials/Refuse Coll'n		(6,040)
QPSC Property Repairs Fund contribution, reinstated	10,000	
QPSC Equipment/Materials/Supplies Renewals		(5,570)
QPSC Clothing & Uniforms, approved carry forward	4,250	
QPSC Servicing of Equipment		(7,300)
QPSC Sports Coaching Fees	10,000	
QPSC Software Licences/Computer Landlines	9,580	
QPSC reduction in PCT funding / Midwifery Service rent	5,290	(5,000)
QPSC Swimming Income		(41,200)
QPSC Dry Sports Income		(19,500)
QPSC Fitness Suite Income		(28,500)
Healthy Living Centre Employees, correction to base	70,240	
HLC Energy/Water/NNDR		(10,970)
HLC Clothing & Uniforms, approved carry forward	2,750	
HLC Servicing of Equipment	2,400	
HLC Sports Coaching Fees	5,430	
HLC Software Licences	4,500	
HLC transfer / reduction, PCT funding	11,790	
HLC Swimming Income		(6,650)
HLC Dry Sports Income	25,200	
HLC Fitness Suite Income		(10,800)
Sports Development, vacancy		(11,340)
Walking for Health, t/f of employee / funding from HLC	7,110	(7,340)
Leisure Legacy: Admin / Prof Fees / Planning Fee (net)	67,530	
Minor Variations (net)		(2,980)
Internal Recharges/Internal Rechargeable Income		(39,430)
Asset Charges, HLC		(190)
	298,280	(202,810)
<u>Net Increase for Programme Area</u>	95,470	
<b><u>Strategic Leisure</u></b>		
Internal Recharges, re-allocated		(17,130)
Internal Rechargeable Income	17,130	
	17,130	(17,130)
<u>Net</u>	0	
<b><u>Cultural Management</u></b>		
Employees / Supplies (net)	170	
Internal Recharges	3,810	
Internal Rechargeable Income		(3,980)
	3,980	(3,980)
<u>Net</u>	0	



<b>Programme Area &amp; Detail</b>	<b>Increase in Net Expenditure £</b>	<b>Reduction in Net Expenditure £</b>
<b><u>Cultural Facilities</u></b>		
Museum Employees, Redundancy/Settlement	30,870	
Museum Supplies Renewals Fund contribution suspended		(5,000)
Winding Wheel Employees, vacancy / revised allocations		(32,980)
Arts Development Employees, saving / revised allocations		(11,510)
Arts Development Projects, saving		(10,000)
Grant Aid, Community Facilities - discontinued		(3,750)
Hasland Village Hall Employees, revised allocations	13,270	
Hasland Village Hall Supplies, Artistes' Fees		(3,000)
Mkt Hall Assembly Rooms Employees, revised allocations	15,440	
Mkt Hall Assembly Rooms PRS, Catering expend / Income	4,600	(6,100)
Pomegranate Theatre Employees, vacancy / revised alloc.		(11,320)
Pomegranate Admin Income	5,400	
Pomegranate Productions, Artistes' Fees expend / Income	89,000	(110,000)
Minor Variations (net)		(2,060)
Internal Recharges/Internal Rechargeable Income (net)		(19,910)
Asset Charges	98,260	
	256,840	(215,630)
<b><u>Net Increase for Programme Area</u></b>	41,210	
<b><u>Tourism, Festival and Events</u></b>		
Tourism Publicity Employees, including t/f from Markets	12,380	
Visitor Information Centre Income contribs / sales		(5,040)
Festival Income	2,250	
Chesterfield Marathon, Equipment Hire/Street Cleansing	3,200	
Xmas Illuminations, sponsorship of tree / reduced adverts		(6,420)
Town Centre - other savings		(2,230)
Fireworks Display (net)	2,000	
Minor Variations (net)		(70)
Internal Recharges		(5,920)
	19,830	(19,680)
<b><u>Net Increase for Programme Area</u></b>	150	
<b><u>Markets and Market Hall</u></b>		
<i>Markets</i>		
Employees, including transfer to Tourism Publicity		(23,420)
Rent for temporary storage	4,430	
Refuse Collection	5,520	
Electrical maintenance: Property Repairs extra contrib.	5,000	
Open Market rent/electricity recharge income	31,000	
Speciality Markets rent income	2,460	
<i>Market Hall</i>		
Energy/Water/NNDR		(12,400)
Consumable Cleaning Materials		(4,690)
Equipment/Advertising	4,690	
Service Charges income	27,630	
Rent income		(21,600)
Minor Variations (net)		(360)
Internal Recharges/Internal Rechargeable Income (net)		(33,420)
Asset Charges	60	
	80,790	(95,890)
<b><u>Net Decrease for Programme Area</u></b>	(15,100)	
<b><u>Coach Station</u></b>		
CCTV Monitoring	1,000	
Income	6,000	
Minor Variations (net)	270	
Internal Recharges		(6,190)
	7,270	(6,190)
<b><u>Net Increase for Programme Area</u></b>	1,080	
<b>TOTAL INCREASE FOR PORTFOLIO (incl. c/fwds)</b>	<b>122,810</b>	

**LEISURE, CULTURE and TOURISM PORTFOLIO**  
**BUDGET VARIANCES - ORIGINAL 2014/15 TO ORIGINAL 2015/16**

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
<b><u>Sport &amp; Recreation</u></b>		
Queen's Park Sports Centre Employees, corr. to base	67,500	
QPSC Energy/Water/NNDR	36,080	
QPSC General Repairs/Refuse Collection		(2,690)
QPSC Property Repairs Fund contribution, reinstated	10,000	
QPSC Equipment/Materials/Supplies Renewals		(4,160)
QPSC Servicing of Equipment		(7,800)
QPSC Sports Coaching Fees	12,990	
QPSC Software Licences/Computer Landlines	9,580	
QPSC reduction in PCT funding / Midwifery Service rent	15,870	(5,000)
QPSC Swimming Income (incl. draft fees & charges incr.)		(54,400)
QPSC Dry Sports Income		(27,810)
QPSC Fitness Suite Income		(49,410)
QPSC Catering Provisions expend / Income	1,640	(3,250)
Healthy Living Centre Employees, correction to base	88,930	
HLC Energy/Water/NNDR	4,040	
HLC Servicing of Equipment	2,650	
HLC Sports Coaching Fees	8,600	
HLC Software Licences	4,500	
HLC transfer / reduction, PCT funding / rent increase	22,360	(3,000)
HLC Swimming Income (incl. draft fees & charges incr.)		(14,740)
HLC Dry Sports Income	21,620	
HLC Fitness Suite Income		(38,100)
Walking for Health, t/f of employee / funding from HLC	8,510	(9,000)
Leisure Legacy: Admin / Prof Fees (strategic/lean work)	8,100	
Minor Variations (mainly allowances for inflation)	23,480	
Internal Recharges/Internal Rechargeable Income		(71,190)
Asset Charges, HLC		(6,220)
	346,450	(296,770)
<u>Net Increase for Programme Area</u>	49,680	
<b><u>Strategic Leisure</u></b>		
Internal Recharges, re-allocated		(19,730)
Internal Rechargeable Income	19,730	
	19,730	(19,730)
<u>Net</u>	0	
<b><u>Cultural Management</u></b>		
Employees / Supplies (net)	1,820	
Internal Recharges	3,820	
Internal Rechargeable Income		(5,640)
	5,640	(5,640)
<u>Net</u>	0	

<b>Programme Area &amp; Detail</b>	<b>Increase in Net Expenditure £</b>	<b>Reduction in Net Expenditure £</b>
<b><u>Cultural Facilities (incl. full year provision, Venues)</u></b>		
Museum Employees, after restructure		(18,250)
Museum Supplies Renewals Fund contribution suspended		(5,000)
Winding Wheel Employees, pending restructure	2,700	
Winding Wheel/Pomegranate Energy/Water/NNDR	7,880	
Winding Wheel/Pomegranate, Advertising/Publicity		(19,770)
Winding Wheel other Supplies & Services		(9,450)
Winding Wheel Promotions, Artistes' Fees expend / Income	37,900	(48,000)
Winding Wheel Lettings Income		(20,430)
Winding Wheel Bar/Catering Provisions expend / Income	14,890	(54,000)
Arts Development / Grant Aid, ongoing savings		(25,260)
Hasland Village Hall Employees	12,980	
Hasland Village Hall Supplies, Artistes' Fees		(3,000)
Market Hall Assembly Rooms Employees	15,680	
Mkt Hall Assembly Rooms PRS, Catering expend / Income	4,600	(6,100)
Pomegranate Theatre Employees, pending restructure	15,850	
Pomegranate Admin Income	5,200	
Pomegranate Bar/Catering Provisions expend / Income	3,830	(4,920)
Pomegranate Productions, Artistes' Fees expend / Income	146,750	(218,000)
Minor Variations (net)	1,060	
Internal Recharges/Internal Rechargeable Income (net)		(26,080)
Asset Charges	123,120	
	392,440	(458,260)
<b><u>Net Decrease for Programme Area</u></b>		(65,820)
<b><u>Tourism, Festival and Events</u></b>		
Tourism Publicity Employees, including t/f from Markets	25,470	
Visitor Information Centre Employees, after restructure		(9,610)
Festival Income	2,250	
Chesterfield Marathon, Equipment Hire/Street Cleansing	3,200	
Illuminations / Town Centre / Fireworks, ongoing (net)		(8,470)
Minor Variations (net)		(830)
Internal Recharges		(10,330)
	30,920	(29,240)
<b><u>Net Increase for Programme Area</u></b>		1,680
<b><u>Markets and Market Hall</u></b>		
<i>Markets</i>		
Employees, including transfer to Tourism Publicity		(10,480)
Refuse Collection	6,210	
Electrical maintenance: Property Repairs extra contrib.	5,000	
Reduced contribution to Staveley Town Council		(1,000)
Open/Speciality Market rents/elec, new base + 3% incr.	33,460	(17,160)
<i>Market Hall</i>		
Employees	4,660	
Energy/Water/NNDR/Cleaning Materials		(11,110)
Equipment/Advertising	4,690	
Service Charges income	24,940	
Rent income		(44,270)
Minor Variations (mainly allowances for inflation)	6,710	
Internal Recharges/Internal Rechargeable Income (net)		(39,910)
Asset Charges		(590)
	85,670	(124,520)
<b><u>Net Decrease for Programme Area</u></b>		(38,850)
<b><u>Coach Station</u></b>		
Energy/Water/NNDR/CCTV Monitoring/Cleaning	3,810	
Income	6,000	
Minor Variations (net)		(210)
Internal Recharges		(6,190)
	9,810	(6,400)
<b><u>Net Increase for Programme Area</u></b>		3,410

<b>Programme Area &amp; Detail</b>	<b>Increase in Net Expenditure £</b>	<b>Reduction in Net Expenditure £</b>
<b>TOTAL DECREASE FOR PORTFOLIO</b>		<b>(49,900)</b>